

2020 ANNUAL REPORT





#### WOODY AND GAYLE HUNT FAMILY FOUNDATION

Dear Borderplex Residents, Partners and Friends,

For most of us, the year 2020 will forever be linked to COVID-19. We all know someone who lost a job, a business, or - far worse - a loved one to the pandemic.

For the Woody and Gayle Hunt Family Foundation, it was a year of challenge and growth. The COVID-19 crisis brought into sharp focus the resilient spirit of El Paso, our beloved hometown, and our Borderplex community - a unique and rich region we have strategically supported with our philanthropic giving since 1987. Across the region, people came together to lift each other up, recognize everyday heroes, and help clear the road to recovery; we know we still have a long way to go on that front. Schools, businesses, and nonprofit leaders worked around the clock to overhaul their entire operating models so they could continue reaching their students, customers, and neighbors - especially those most impacted by this pandemic.

We focused our philanthropy to meet the urgency of the moment, and we had the privilege of supporting organizations and initiatives that were at the forefront of responding to the pandemic.

For example, we contributed to a challenge grant for the El Pasoans Fighting Hunger Food Bank and helped ensure no family went hungry during this time of need. We supported a regional campaign, led by the Medical Center of the Americas Foundation, to ensure our region had a coordinated response across borders and industries to the COVID-19 pandemic. And we provided funding for a new initiative that helped get money into the hands of 1,078 local families affected by the crisis to help them meet any outstanding financial commitments.

In 2020, our foundation invested over \$8 million (\$8,079,086) in grants to support more than 135 initiatives. The Foundation is funded through shareholder contributions from Hunt Companies, Inc., a family-owned holding company that invests in operating businesses, real estate assets, and infrastructure assets with offices across the country and globally. The company and shareholders focus their philanthropic giving on the Borderplex region. We do so because although the region is rich with culture, it is under-resourced and has less capacity to address community needs . Our philanthropic giving allows us to build capacity and encourage others to create greater impact and transform the Borderplex into a globally competitive region.

That is why, despite all the changes that 2020 brought, our philosophy and giving strategy remained the same. We believe that strategic investments can help the Borderplex region become an even better place to live for everyone, and we believe that each of us has a role to play in this effort. Much of our giving continues to be in the form of matching or challenge grants to encourage more individuals and institutions to come together around a shared vision for the Borderplex, and to invest in that vision.

Our 2020 Annual Report features stories of ingenuity, generosity, and determination. We are proud to live and work alongside those working to make the Borderplex a more vibrant, healthy, and competitive community, including other corporate, philanthropic, and public sector partners. Thanks to them, and with all of us contributing what we can, we know we will come out of the pandemic stronger than ever.

Sincerely,

We Atunt

Woody L. Hunt

#### **Overview of 2020 Giving**

Number o & Commit

Number o Total Gran

100

60

### **GRANTS SUMMARY**

In 2020, the Woody and Gayle Hunt Family Foundation continued our commitment of investing in initiatives and organizations that help create a healthy and competitive Borderplex region, a binational area that encompasses El Paso County, Texas; Doña Ana County, New Mexico; and Ciudad Juárez in Mexico - and the place we call home. We also support organizations whose efforts, in Texas or nationally, have a direct impact on the Borderplex region.

The Foundation's giving is focused in six key areas: the arts and local heritage, education, economic development, health, quality of life, and elevating the Borderplex region. Over 34 years, we have made grants and commitments totaling over \$117 million dollars, which have supported over 600 organizations in the region. A key goal of our giving is to promote program sustainability and a culture of giving. To ensure our giving has a prolonged impact, many of our grants include multi-year commitments and a matching component, which allows organizations to raise funds from the public and private actors to have a wider reach.

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\$1,566,893 **19.39**%



QUALITY OF LIFE \$1,601,273 **19.82**%



**ELEVATING THE** BORDERPLEX \$1,260,908 **15.61**%



HEALTHCARE

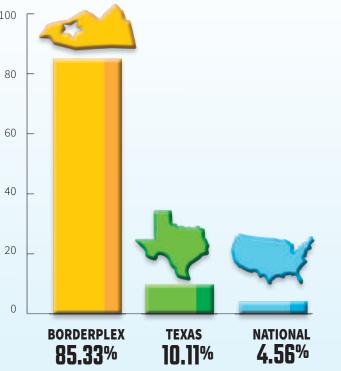
\$1,579,890

**19.56**%

**ARTS & LOCAL** HERITAGE \$348,514 4.31%

	2020
of New Grants itments	
of Initiatives Supported	
nts & Commitments	\$8,079,086

#### **2020 Giving Impact** (Foundation Giving by Region)



#### 2020 Year In Review

In 2020, grants were given out across the Foundation's six areas of giving as follows; supporting the arts and local heritage, economic development, education, healthcare, quality of life initiatives and efforts that elevate the Borderplex region. Fifteen new commitments were made in 2020 totaling \$5,822,500, including 12 grants supporting the Borderplex region.

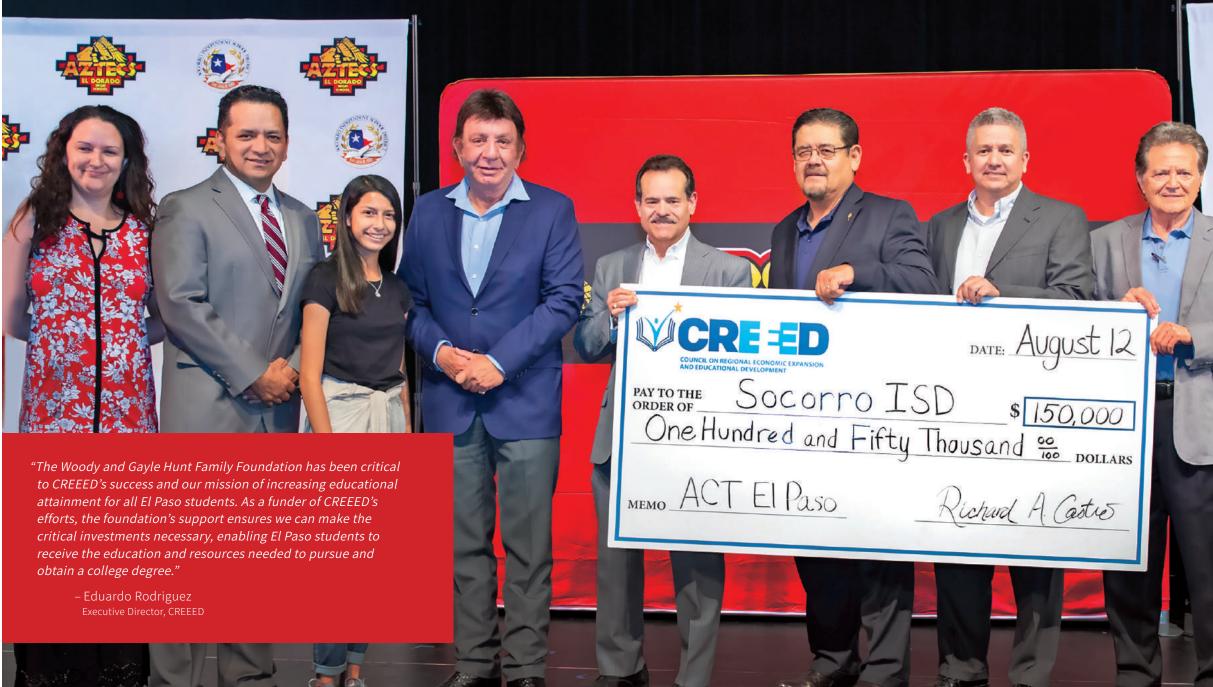
2020	Amount
Commitments	\$ 6,628,171
Regular Grants	\$ 1,450,915
TOTAL 2020 DISTRIBUTIONS	
Administrative Expenses	\$ 413,102
TOTAL 2020 OUTFLOWS	\$ 8,492,188

#### 2020 Distributions of \$100,000 or More

Charitable Organization .	Amount
CREEED	\$ 1,301,214
Texas Tech University Health Sciences Center El Paso	\$ 1,260,000
University of Texas at El Paso	\$ 700,000
El Pasoans Fighting Hunger	\$ 550,000
New Mexico State University - Hunt Center for Entrepreneurship	\$ 450,000
Fundación PDN para la Salud y Bienestar	\$ 282,390
El Paso's New Children's Museum	\$ 275,000
UT Austin Rowling Graduate School of Business	\$ 250,000
Aspen Institute	\$ 200,000
El Paso Community Foundation	\$ 200,393
M.D. Anderson Cancer Center, Houston	\$ 200,000
El Paso Zoological Society	\$ 160,000
Borderplex Alliance	\$ 135,000
Center Against Family Violence	\$ 125,000
Texas 2036	\$ 125,000
Foundation for a Globally Competitive Texas	\$ 112,500
Family Independence Initiative - El Paso Initiative	\$ 100,000
Medical Center of the Americas Foundation	\$ 100,000



The Woody and Gayle Hunt Family Foundation believes the future of our region lies in our young people, and it begins with a high-quality education. Since its inception, the Foundation has recognized the link between a quality education for all students and economic prosperity within the Borderplex region. By investing in programs and initiatives that aim to increase educational attainment and outcomes from kindergarten through college, the Foundation helps open the door to educational opportunities and build a highly-skilled workforce in the Borderplex region. Our education investments in 2020 ranged from scholarship programs that help local students complete college, to supporting education advocacy organizations that are advancing comprehensive change and innovation in our education ecosystem. Our foundation also invested in local institutions of higher learning so they can deliver a world-class education to students pursuing college degrees and post-secondary certifications in the Borderplex region. Key investments we made in 2020 included supporting organizations like CREEED, and scholarship programs at St. John's College, UTEP, and the Ysleta Education Foundation.



Socorro ISD Dual Credit Scholarship Presentation Photo: Ivan Pierre Aguirre

#### CREEED

Since 2014, the Council on Regional Economic Expansion and Educational Development (CREEED) has been leading efforts to increase educational attainment and improve the success of students in the El Paso region. With an emphasis on "college readiness" and equity, CREEED supports initiatives and builds partnerships that increase the quality of education for all students in El Paso's public education system. Led by business, community and education leaders, CREEED works to improve education outcomes that result in more college graduates and a prepared workforce that can foster economic prosperity for the Borderplex region.

With ongoing support from the Woody and Gayle Hunt Family Foundation, CREEED has become one of the main educationfocused organizations in the region, implementing initiatives that help El Paso achieve the benchmarks set in the the Texas Higher Education Coordinating Board's 60x30 state strategy: 60% of El Paso's population aged 25-34 will possess a postsecondary credential by the year 2030.

CREEED focuses on three areas: student attainment, educator development, and parental engagement. One example of CREEED's initiatives is a \$1 million effort that provides El Paso teachers with a scholarship to obtain a certificate at UTEP so they can teach dual credit classes. CREEED has awarded over \$730,000 in scholarships supporting 365 teachers. By increasing the number of certified teachers in the region, schools are able to offer more dual credit courses to students that provide them with college credits while in high school and prepare them for the academic rigors of higher education.

The Woody and Gayle Hunt Family Foundation has supported CREEED since 2014 with over \$13.5mm (\$13,466,459) in total commitments and grants.



#### ECONOMIC DEVELOPMENT

The Woody and Gayle Hunt Family Foundation has long celebrated our region's unique interwoven economies of El Paso, Las Cruces, and Ciudad Juárez, and it has long supported our region by investing in initiatives that allow our regional economy to grow, attract external investment, and create new jobs. We have supported organizations and institutions that equip our residents with the skills and training needed to obtain in-demand jobs, since investing in our people and our businesses is the best way to create a globally competitive economy. When the COVID-19 pandemic brought our economy to a halt, it became vital that the progress made in our region's economic growth did not suffer. We worked to ensure that our investments were strategically placed to support ongoing economic and workforce development efforts such as helping organizations effectively use technology and virtual methods to continue their economic development activities, and stay operational during this pandemic. Key investments we made towards preserving economic development in the region included supporting organizations like the Hunt Institute for Global Competitiveness, NMSU Hunt Center for Entrepreneurship, and the Bridge Initiative led by the El Paso Community Foundation.

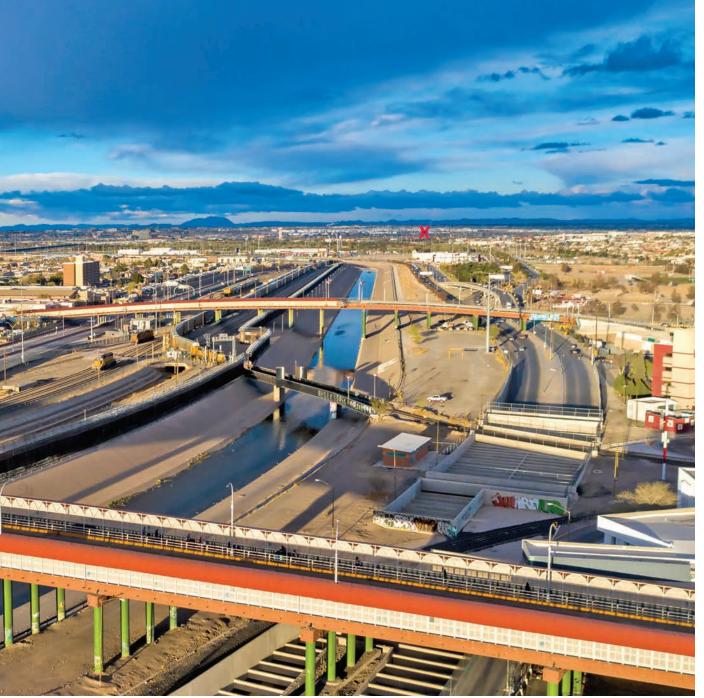


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"Our work to grow and expand the region's economic standing in the world would not be possible without the support of the Woody and Gayle Hunt Family Foundation. Their leadership and investment over the years has yielded tremendous growth to our regional economy, which helps strengthen our quality of life. In fact, the companies that we helped bring to the Borderplex do more than just bring jobs and investment, they also contribute to local community organizations and initiatives through volunteer and investment activities that strengthen our region."

> – Jon Barela CEO, The Borderplex Alliance

**Downtown Stanton Street Bridge** Photo: Ivan Pierre Aguirre



#### The Borderplex Alliance

The Borderplex Alliance has served the Borderplex region as the premier economic development and advocacy organization since 2013. Representing El Paso, Southern New Mexico, and Ciudad Juárez, the Alliance works to increase the region's standing as a prime location for business, commerce, and trade in order to encourage companies to move or expand their operations to the area. It also works to ensure that policies coming from Austin, Santa Fe, Washington DC, and Mexico City benefit those efforts.

The Woody and Gayle Hunt Family Foundation has supported The Borderplex Alliance since the organization's inception, investing in its mission of bringing more jobs and economic activity to the Borderplex region. During its first seven years in operation, the Borderplex Alliance has brought more than \$1.2 billion in investments and helped to create more than 15,000 jobs in the Borderplex.

Despite the economic impact caused by the COVID-19 pandemic, 2020 proved to be the Borderplex Alliance's best year to date. It helped to create or retain more than 5,800 jobs and secured \$602 million in investment, both new records for the organizations. Most notably, the financial support from the Woody and Gayle Hunt Family Foundation was leveraged to sustain the Borderplex Alliance's years-long efforts to negotiate and secure commitments from Fortune 500 companies Amazon and TJX Companies to open operations and distribution facilities in El Paso.

The Woody and Gayle Hunt Family Foundation has supported the Borderplex Alliance since 2013 with \$1.13MM in total commitments and grants.



The healthcare community faced unprecedented challenges as COVID-19 impacted the Borderplex community. The Woody and Gayle Hunt Family Foundation continued investing in our region's health, led by a partnership with the Medical Center of the Americas (MCA) Foundation and Battelle Institute, a national science and technology company and leader on the COVID-19 pandemic response. Utilizing best practices and datadriven approaches, MCA created a coordinated response to bring together the City of El Paso and healthcare professionals across the region to ensure there was a coordinated response to keep our community safe. Amidst the pandemic, the Foundation completed the last installment of a 5-year \$1M matching grant with the Fundación Paso del Norte, which allowed the organization to raise much-needed funding for organizations in Ciudad Juárez - including those who are on the frontlines of providing health services and COVID relief to residents in Juárez. In 2020, we also saw one of our key health grantees, the Gayle Greve Hunt School of Nursing, reach its 10th year anniversary and continue its mission of meeting critical health workforce needs in the Borderplex region.



COVID Relief Campaign in Ciudad Juárez Photo: Fundación Paso Del Norte

#### Fundación Paso del Norte

Established in 2015, The Fundación Paso del Norte is a nonprofit dedicated to advancing partnerships and initiatives that improve the health and quality of life of residents in Ciudad Juarez. The Fundación's work is guided by four strategic objectives: to strengthen health and wellness programs, develop life skills in children and youth, promote a culture of healthy living, and improve the emotional health of people living in Ciudad Juárez.

The Woody and Gayle Hunt Family Foundation has helped Fundación Paso del Norte develop strong partnerships in the Borderplex region; all with the goal of creating a culture of philanthropic giving to strengthen Ciudad Juárez's nonprofit sector. Our foundation provided Fundación with its first matching grant in 2015, which it leveraged to raise \$2 million from local philanthropy and support 35 organizations in Ciudad Juárez.

In 2020, we established a second \$1 million matching grant program to support non-profit organizations at the forefront of improving the health and well-being of Juarenses. Our matching grant program has helped the Fundación support organizations like Centro De Estudios Para Invidentes A.C., which works with visually impaired children, and the Instituto de Atención Especial a Niños, a Montessori school that provides educational programs to underserved families. Our investment also helped the Fundación organize a response effort to the COVID-19 pandemic, which provided families with healthy meals to fight hunger, children with the resources to stay engaged in their education, and frontline workers with the resources to serve more Juarenses during the pandemic.

The Woody and Gayle Hunt Family Foundation has supported the Fundación Paso del Norte since 2016 with \$2,000,000 in total commitments and grants.

# **QUALITY OF LIFE**

The Woody and Gayle Hunt Family Foundation is dedicated to improving the quality of life for our Borderplex residents by supporting the organizations who share our goal of creating a prosperous community to live and grow in. Like so many regions around the world, the COVID-19 pandemic impacted our residents and brought numerous challenges such as economic hardship and food insecurity that made 2020 a difficult year for families in the Borderplex. Through thoughtful investments, we partnered with nonprofit organizations such as UpTogether to ensure that families had the resources and ability to meet their needs: paying for rent, putting food on the table, and weathering the storm of this pandemic. Because improving quality of life is also about looking towards our future, we invested in initiatives such as the soon-to-be-completed El Paso Children's Museum and Science Center that will inspire families to learn and play and supported renovations at entertainment venues that provide our residents a place to celebrate the arts and local sports events that bring families together.



Replica of the future Hunt Family Anything's Possible Climber/Escala, Explora y Encuentra Photo: Ivan Pierre Aguirre

#### **El Paso Children's Museum** and Science Center

The El Paso Children's Museum and Science Center will be a state-of-the-art community space for El Pasoans of all ages to come together and explore the limitless potential of the world around them. The museum, which was approved by El Paso voters as part of the 2012 Quality of Life Bond, is another example of a successful project that has galvanized the support of both the public and private sectors, much like the El Paso Ballpark and Plaza Theater. Scheduled to open in 2022, the museum will provide STEAM-based experiences, high-impact interactive exhibits, and educational programs that instill creativity and lifelong learning for all El Pasoans.

In 2016, the Woody and Gayle Hunt Family Foundation made a \$5 million commitment to support the El Paso Children's Museum. Part of this donation will be used to build a 4-story interactive exhibit, the "Anything's Possible Climber," that will blend science, geometry, and physical endurance to give visitors an unforgettable experience. This immersive exhibit will add to the museum's concept of "blue sky thinking," a philosophy that anything is possible for youth in El Paso with the right opportunities and support.

The museum hopes to provide a learning environment that will encourage El Pasoans young and old to innovate, take risks, create, and collaborate. Along with the academic benefits the museum will provide, studies show that the museum will contribute to the growth of El Paso's downtown district, boost the economy, and grow tourism to the region.

The Woody and Gayle Hunt Family Foundation has supported the El Paso Children's Museum since 2016 when the publicprivate partnership was established with a \$5mm commitment.



#### **ARTS &** LOCAL HERITAGE

2020 was a difficult year for local institutions dedicated to preserving the art, music, heritage, and ecology of the Borderplex region. Many had to close their physical facilities due to the COVID-19 pandemic and then figure out how to maintain their missions despite unprecedented constraints on visitors and budgets. The Woody and Gayle Hunt Family Foundation was proud to work with groups that rose to the challenge of this moment while also looking to the future. From virtual exhibits at the El Paso Museum of History to virtual programming and shows by the El Paso Symphony Orchestra and El Paso Opera, we invested in El Paso institutions throughout 2020 that help preserve and share our region's unique cultural offerings for years to come. We continue to value the magical combination of people, history, and place that defines our hometown, and we can't wait to join you in exploring and celebrating these in person again.



The Hunt Family Desert Spring at the El Paso Zoo Photo: El Paso Zoological Society

#### **El Paso Zoological Society**

For nearly 60 years, the El Paso Zoological Society has worked hand-in-hand with the El Paso Zoo to advance the Zoo's conservation, education, and recreation programs. The Woody and Gayle Hunt Family Foundation has supported the Zoological Society's work for more than a decade. While some of our giving has bolstered existing initiatives like educational programming and volunteer training, we also helped the Zoo find creative new ways to attract more visitors, expand revenues, and improve the overall quality of life in the Borderplex region.

The Foundation was proud to sponsor two popular additions to the Zoo in recent years: the Hunt Family Desert Spring (aka, the Splash Pad) and the Endangered Species Carousel, which features 30 hand-painted endangered species from around the world, including an Asian elephant, Mexican grey wolf, white rhino, and western lowland gorilla. These attractions helped increase attendance at the Zoo in the years before the COVID-19 pandemic, and they will be a key draw as the Zoo looks to welcome guests back in 2021.

In 2020, the Foundation helped the Zoo weather the pandemic shutdown with minimal impact to the animals and ongoing capital projects. The Zoo offers more than a fun day out for local families and visitors to the region; it provides a connection with the natural world that cannot be replicated by books or documentaries. We are proud to help El Pasoans better understand wildlife, our ecosystem, and the role we each can play in creating a sustainable city for future generations.

The Woody and Gayle Hunt Family Foundation has supported the El Paso Zoological Society since 1987 with over \$1.1MM in total commitments and grants.

# ELEVATING THE BORDERPLEX

The Woody and Gayle Hunt Family Foundation has long been dedicated to ensuring that the Borderplex region has a seat at the table when its interests are on the line. The strain of the COVID-19 pandemic on our region was tangible, and we needed to ensure that our community was not ignored in the national and state conversations around this pandemic. Therefore, our investments outside the region ensured that organizations leading in biomedical research benefited our region, that local students who wanted to attend universities outside of our region were able to do so without economic hardships, and that our small businesses were in conversation with others about solutions to innovate and rebuild during the pandemic. And we ensured that our region's voice was included in state and national conversations about what the response to the pandemic should be. Key investments we made in 2020 to elevate the Borderplex region included fellowship programs at the Aspen Institute Latinos and Society Program and research and initiatives at Texas 2036 as well as the Foundation for a Globally Competitive Texas.



Texas 2036 Board Members Photo: Texas 2036

#### **Texas 2036**

By 2036, Texas's population is predicted to increase by 10 million people. Texas 2036, a strategic non-profit organization, is working to ensure that Texas remains the best place to work and live even as the population continues to grow. Focused on six key policy areas education and workforce, health, natural resources, infrastructure, justice and safety, and government performance - Texas 2036 brings together leaders in the areas of data, policy, and business to recognize trends, opportunities, and challenges for Texas's growing population. Once these patterns are identified, Texas 2036 works with stakeholders and entities across the state to tackle those challenges.

Thanks to the Woody and Gayle Hunt Family Foundation, Texas 2036 was able to lay its groundwork in 2016 and begin producing data-driven reports, find the expertise to analyze these reports, and establish its Shaping Our Future framework that includes 36 key strategic goals to improve the quality of life in Texas. In addition to bringing a Borderplex perspective, the Foundation's giving has allowed Texas 2036 to develop initiatives like Aim Hire Texas, which works to improve the state's workforce, and Digital Texas, a coalition advocating for equitable access to reliable and affordable digital connectivity for all Texans. Texas 2036 has also developed key reports on climate change, healthcare coverage, and COVID-19 in the Lone Star State.

The Woody and Gayle Hunt Family Foundation has supported Texas 2036 since 2019 with \$250,000 in total commitments and grants.

## COVID-19 RESPONSE

The COVID-19 changed life as we knew it. In the space of just a few weeks, schools, sports, and cultural activities went online or shut down completely, and thousands of El Pasoans lost jobs as businesses shuttered and manufacturing ground to a halt. The Woody and Gayle Hunt Family Foundation responded quickly to this sudden and urgent crisis. To support families suffering economically, we helped launch a \$1 million matching grant to the **El Pasoans Fighting Hunger Food Bank**, and we introduced an innovative poverty reduction program, UpTogether (formerly known as the Family Independence Initiative), to our region, enabling 1,000 local families affected by the pandemic to receive direct cash support. The Foundation also supported the **Medical** Center of the Americas work to coordinate medical resources and communications across the community in response to the pandemic. And we kept an eye on the future, funding efforts to preserve and advance our region's quality of life in the face of one of the most challenging years in memory. We helped local organizations ensure they could hit the ground running when our community reopens, and we look forward to being there as it does.



El Pasoans Fighting Hunger Food Bank Photo: Ivan Pierre Aguirre

#### **El Pasoans Fighting Hunger Food Bank**

El Pasoans Fighting Hunger Food Bank (EPFH) was on the front lines when the COVID pandemic took more than 50,000 jobs across the Borderplex region. As our unemployment rate topped 15 percent, people turned to this local network of food pantries to provide for their families. In the first month of the pandemic, EPFH spent more than \$1.6 million feeding our community — more than half its budget for all of 2019, when it distributed more than 30 million pounds of food in El Paso, Hudspeth, and Culberson Counties. By comparison, in all of 2020 EPFH distributed 139.7 million pounds of food — more than four times as much!

The Woody and Gayle Hunt Family Foundation responded quickly to bolster EPFH and the critical network of aid agencies it works through. Together with the Paul L. Foster Family Foundation and the MountainStar Sports Group Foundation, we launched a challenge grant, offering to double any donation to the food bank up to \$1 million. The challenge proved so successful — and the people of El Paso so generous — that the goal was met within weeks, prompting other organizations to step up with additional challenge grants.

By pulling together, we were able to help EPFH meet the urgent and unexpected surge in demand. At the peak of the crisis, the food bank's warehouses and mobile pantries were providing food for three meals a day for 138,000 people. As our region gets back to work, EPFH continues to coordinate relief aid through a network of heroic volunteers and more than 100 partner agencies. We were proud to help combat food insecurity in the Borderplex region and humbled to see what can happen when neighbors show up for each other.

#### UpTogether

UpTogether, previously Family Independence Initiative, was founded in 2001 by social innovator Mauricio Lim Miller, who proposed a novel yet simple approach to fighting poverty: recognize and invest in the entrepreneurship of people in financially under-resourced communities, and partner with government and philanthropy to do the same. Since then, UpTogether, previously the Family Independence Initiative, has demonstrated that people and families have the initiative and capacity to move themselves out of poverty. Its innovative strategy of providing families with unrestricted cash, a support network of similarly-situated families, and the technology to share resources and monitor their progress has helped thousands of families increase their monthly incomes by an average of 23 percent and increase their personal savings by 400 percent.\*





**UpTogether Families** Photo by: UpTogether

In response to the COVID-19 pandemic's financial impact on families in the Borderplex region, the Woody and Gayle Hunt Family Foundation committed \$500,000 over the next five years to bring UpTogether's innovative model to El Paso to work with families living with limited incomes. In 2020, UpTogether leveraged \$100,000 from the Foundation to establish the El Paso County COVID-19 Emergency Relief Assistance Fund, a partnership with the County of El Paso and EPISO to get cash into the hands of families impacted by the COVID pandemic.

With the Foundation helping to anchor its public-private partnership model, the Fund raised a total of \$575,000 in 2020. UpTogether directly invested this money into 1,078 households in El Paso County, providing \$500 in one-time cash payments. Families that received funds reported that they planned to use the cash infusion to pay utility bills, access to the internet for remote schooling, and purchase needed medication. UpTogether plans to build on this initial phase of its partnership with El Paso County and WGHFF by continuing to invest in El Paso families working towards economic prosperity.

#### Overview of 1987-2020 Giving

Number of Org & Initiatives Si

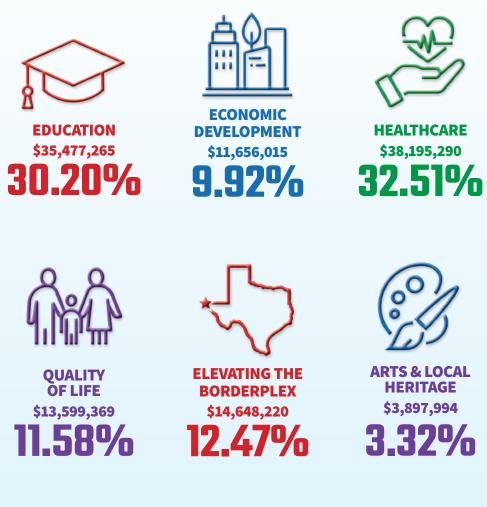
Total Grants & Commitments.

## Foundation Giving (Grants Paid) by Focus Area (1987 - 2020)

## 1987 - 2020 TOTAL **GIVING HISTORY**



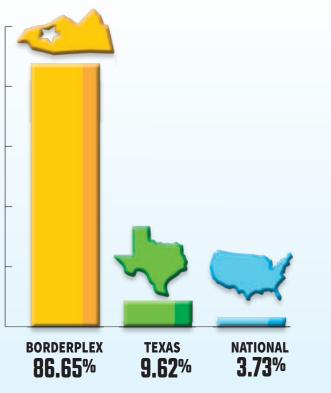
The Woody and Gayle Hunt Family Foundation has provided strategic funding since MCA's inception, and in 2020 provided critical resources for COVID-19 relief and communication within the Borderplex region.



	1987-2020
ganizations upported	2,777

..\$117,464,153

#### **1987-2020 Giving Impact** (Foundation Giving by Region)





#### OFFICERS

Chairman:	Woody L. Hunt
President:	Joshua W. Hunt
Vice President:	Gayle G. Hunt
Treasurer:	Claudia Ivey, CPA
Secretary:	Susanne Smith, CLA

#### STAFF

Grants Director: Mariana Benavides, CPA Financial Analyst: David J. Otero

Cover photo: El Paso Children's Museum and Science Center groundbreaking Photo: Ivan Pierre Aguirre



601 North Mesa Street, Suite 1900 El Paso, Texas 79901

Mailing address: P.O. Box 12220 El Paso, Texas 79913

Phone: 915-747-4294

huntfamilyfoundation.com